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### This Notice Expires 1 August 1962

PERSONNEL

28 May 1962

STATINTEL

#### REVISED FITNESS REPORT FORM

- 1. The Fitness Report form has recently been revised to improve its usefulness. The principal changes are a general simplification and the presentation of precisely defined rating standards as a part of the form.
- 2. The new Fitness Report, Form 45, (copy attached), will be available in supply rooms on or before 1 July 1962 for headquarters use. Previous editions should not be used after that date.

FOR THE DIRECTOR OF CENTRAL INTELLIGENCE:

L. K. WHITE Deputy Director (Support)

DISTRIBUTION: ALL EMPLOYEES

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#### DIRECTIONS FOR COMPLETING FORM 45, FITNESS REPORT

#### **GENERAL**

#### 1. POLICY

STATINITEL

It is Organization policy to inform employees of the effectiveness of their work performance. Organization policy also requires that supervisors record at least once each year their opinions and evaluations of the work performance of employees under their jurisdiction. Evaluations will also be made whenever it is necessary or desirable to provide Organization management with information which may be pertinent to future personnel actions affecting these individuals.

butlines policies concerning the requirements for submitting initial, annual, reassignment and special reports, showing the report to the employee and appeals procedure. The Fitness Report, Form 45, is used to record evaluations. However, an evaluation in memorandum form may be substituted for Form 45 for employees in Grades GS-14 and above.

#### 2. SUBMISSION

The Fitness Report will be submitted in duplicate to the Head of the Career Service concerned. The Head of the Career Service will retain one copy and will forward the original to the Office of Personnel.

#### 3. INITIAL REPORT

A Fitness Report will be prepared for each employee as of nine months after his entrance on duty with the Organization. An initial report need not be made when a Fitness Report has already been made for some other purpose within 90 days prior to the due date of the initial report. The initial report is of particular importance in providing a record of the supervisor's evaluation of the employee before the employee has completed his twelve-month trial period. An initial report may be deferred for a period not to exceed 30 days beyond the due date to provide the supervisor with additional time to evaluate an employee who has been under his jurisdiction for less than 90 days.

#### 4. ANNUAL REPORT

A Fitness Report will be prepared annually for each employee, except when a Fitness Report has been made for some other purpose within 90 days prior to the due date of the annual report. An annual report may be deferred until the employee has been under the jurisdiction of the supervisor for 90 days.

#### SCHEDULE FOR SUBMISSION OF ANNUAL REPORTS

#### DUE IN OFFICE OF PERSONNEL

GRADES	FOR PERIOD ENDING	FROM HEADQUARTERS	FROM FIELD		
GS-1 through GS-5	31 March	30 April	31 May		
GS-6 through GS-8	30 June	31 July	31 August		
GS-9 through GS-11	30 September	31 October	30 November		
GS-12 and GS-13	31 December	31 January	28 February		
GS-14 and above	31 March	30 April	31 May		

#### 5. REASSIGNMENT REPORT

Supervisors will prepare a Fitness Report when the supervisor is changed by the reassignment of the employee or the super-

visor. When the supervisor is reassigned and has numerous reassignment reports to prepare he needs to complete only Section B of the report.

#### DIRECTIONS FOR COMPLETING FORM 45, FITNESS REPORT

#### SECTION A - GENERAL

The items of this section should be completed by the appropriate administrative or personnel officer. Special instructions for completing or omitting items of this part of the report should be carefully observed on Field Transmittal — Fitness Report, Form 45a.

## SECTION B — EVALUATION OF PERFORMANCE OF SPECIFIC DUTIES AND OF OVERALL PERFORMANCE

#### Rating Scale

The rating scale as set forth in this section in Form 45, Fitness Report, is to be used to reflect evaluation of Specific Duties and of Overall Performance. In making your selection of the adjective evaluation for Section B and in completion of the narrative in Section C the following factors should be considered as appropriate:

Cost Consciousness
Security Consciousness
Ability to Think Clearly
Supervisory Effectiveness
Acceptance of Responsibility
Foreign Language Competence
Effectiveness of Oral Expression
Effectiveness of Written Expression

Mobility Initiative Versatility Productivity Decisiveness Resourcefulness Cooperativeness Records Discipline

#### Rating of Performance of Specific Duties

In this section the supervisor will list in order of importance the most significant duties the employee has performed during the rating period. Each duty shall be described in sufficient detail to provide information which may be useful later in considering individuals for other assignments. Your evaluation should be recorded by entering the appropriate letter in the box provided for your evaluation of each duty.

#### Rating of Overall Performance in Current Position

In making this rating the supervisor should take into account the employee's conduct on the job as well as his performance on all specific duties. Each supervisor will weigh these factors in his own mind so as to arrive at a rating which will reflect an employee's overall value on the job.

#### SECTION C -- NARRATIVE COMMENTS

In this section the supervisor describes the employee's demonstrated abilities or deficiences in the performance of his present job. This may include comments regarding a specific duty by direct reference to that duty. Any relatively high or low

ratings in Section B should be explained or amplified by supporting statements. In addition, the supervisor may comment here on any extenuating circumstances which affect the productivity and effectiveness of the employee. Comment should be made on the relative performance of the person being rated with other people known to the rater doing comparable work. In commenting on the manner of performance of managerial or supervisory responsibilities, abilities and skills in such as the following should be considered:

Delegation of responsibility
Establishment and maintenance of clear lines of authority
Use of personnel, space, equipment, funds, etc.
Formulation and coordination of programs
Developing teamwork

In completing the ratings on Career-Provisional employees comment should be made on the intent, capability and desire of the individual to fulfill the service obligations of the Career Service to which he is assigned.

#### SECTION D - CERTIFICATION AND COMMENTS

The person being rated may attach to his fitness report a memorandum concerning any part of the report. The memorandum will be attached to the original for inclusion in the Official Personnel Folder.

Reviewing officials are responsible for assuring that all reports made by rating officials under their jurisdiction are consistent and reflect uniform standards of reporting. Through the counseling and supervision of rating officials, reviewing officials can play a major role in improving the operation of the Fitness Report program.

In addition, reviewing officials should as a matter of practice submit a brief narrative evaluation of the performance and potential of the individual being rated, noting the degree to which he is personally familiar with the individual and his work. Even though the reviewing official may not be able to evaluate the individual from firsthand experience with him, it is likely that the reviewing official may be able to contribute useful information concerning future utilization or training of the individual based on the review of his record of performance and assignments.

If the reviewing official is in substantial disagreement with the rating official he should state whether or not he has discussed the evaluation with the rating official and the employee.

When a person departs an overseas station without having been shown his Fitness Report, it is incumbent upon the Career Service to have the report shown to the individual.

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			(When	Filled	(n)		EMPLOYEE	SERIAL NUMB	ER
		FITNE	SS REPORT						
ECTION A			GE	NERAL					
NAME	(Last)	(First)	(Middle)	2. DA	TE OF BIRTH	3. SEX	4. GRADE	5. SD	
OFFICIAL POSITION TITLE			7. OFF/DIV/BR OF ASSIGNMENT 8. CURRENT STATION						
	- OF ARROINTME			10. C	HECK (X) TYPE	OF REPOR	Т	1	
CAREER	RESERVE		TEMPORARY		INITIAL		REAS	SIGNMENT SUF	ERVISOR
	OVISIONAL (See i	nstructions			ANNUAL		REAS	SIGNMENT EM	PLOYEE
SPECIAL (Sp					SPECIAL (Spe	ecify):			
I. DATE REPORT				12. R	EPORTING PE	RIOD (From-	to-)		
			PERFORMAN	OF EV	AL IIA TION				
ECTION B  W - Weak  A - Adequate	probation, to re- probation, to re- performance me excellence.	al action. assignment ets all requ	wholly inadequate to The nature of the a or to separation, uirements. It is en satisfactory. Desi	slightl ction co Describ tirely so	y less than sa uld range from e action taker tisfactory and	or propose	d in Section	C. r by deficienc	cing on
P - Proficient						noubced iii .	a promotor		
S - Strong	Performance is	characteriz	zed by exceptional onal in relation to	proficie: reauirem	ants of the wo	ork and in co	omparison to	the performan	ce of
U - Outstanding	others doing si	nilar work	as to warrant speci	ial recog	nition.				
			SPEC	IFIC DI	JTIES				
SPECIFIC DUTY N	0. 2				<u>.</u>				RATING LETTER RATING LETTER
SPECIFIC DUTY N									RATING LETTER
		30 to 10 min of			-				RATING
SPECIFIC DUTY	, , , , , , , , , , , , , , , , , , ,								LETTE
		OVER	RALL PERFORM	ANCE I	N CURRENT	POSITION	<u> </u>		RATING
formance of sp	ecific duties, pr	oductivity,	ployee which influe conduct on job, o your knowledge o ding to the stateme	f employ	veness, permi	performance ely reflects	during the	rating period,	LETTE
						GROUP 1			

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OBSOLETE PREVIOUS EDITIONS.
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(When Filled In)

SECTION C	NARRATIVE COMMEN	TS			
overall performance. State suggestion foreign language competence, if	rions made for improvement of work performa- required for current position. Amplify or e	keeping in proper perspective their relationship to ance. Give recommendations for training. Comment xplain ratings given in Section B to provide best gerial or supervisory duties must be described, if			
		•			
SECTION D	CERTIFICATION AND COM	MENTS			
1.	BY EMPLOYEE				
I CE	RTIFY THAT I HAVE SEEN SECTIONS A, B,	AND C OF THIS REPORT			
DATE	SIGNATURE OF EMPLOYEE				
2.	BY SUPERVISOR				
MONTHS EMPLOYEE HAS BEEN IF THIS REPORT HAS NOT BEEN SHOWN TO EMPLOYEE, GIVE EXPLANATION UNDER MY SUPERVISION					
DATE	OFFICIAL TITLE OF SUPERVISOR				
DATE	OFFICIAL TITLE OF SUPERVISOR	TYPED OR PRINTED NAME AND SIGNATURE			
3.	BY REVIEWING OFFICIAL				
COMMENTS OF REVIEWING OFFICIAL					
	T				
DATE	OFFICIAL TITLE OF REVIEWING OFFICIAL	TYPED OR PRINTED NAME AND SIGNATURE			

SECRET